

2013-2014 ANNUAL REPORT ON PARLIAMENTARY ASSOCIATIONS' ACTIVITIES AND EXPENDITURES

International and Interparliamentary Affairs
October 2014

(Ce rapport est également disponible en français)

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INTRODUCTION

Canada's international parliamentary relations are carried out, in part, through parliamentary associations and interparliamentary groups. Though their activities and objectives may be varied, the associations of the Parliament of Canada share similar characteristics:

- they promote the country's interests abroad on a continuing basis;
- operate on multilateral and bilateral levels;
- are composed of members of the Senate and of the House of Commons; and
- association members meet at annual general meetings where they elect executive committees, as well as at
 other meetings to coordinate and direct activities with their bilateral counterparts or with the international
 secretariats of the multilateral organizations to which they belong.

There are also four unfunded interparliamentary groups which have been recognized by the Parliament of Canada which also help promote bilateral relations with the specific country to which they are related.

The Joint Interparliamentary Council (JIC) is responsible for determining all budgetary and administrative matters relating to parliamentary associations. Specifically, the Council determines the level of funding to be distributed to each association within the limits of the total allotments approved by the Senate Standing Committee on Internal Economy, Budgets and Administration and the House of Commons Board of Internal Economy. In addition, the JIC is also responsible for setting the overall general policy direction for parliamentary associations as well as coordination of related activities and operating policies to ensure effective, efficient, consistent and coherent support for interparliamentary activities while also promoting the best interests of Parliament in the area of interparliamentary relations.

JIC MEMBERSHIP (APRIL 2013 TO MARCH 2014)

Co-Chairs:

- Senator David Tkachuk (until June 17, 2013) then Senator Gérald J. Comeau (until November 27, 2013) then Senator David Tkachuk
- Joe Comartin, M.P.

Members:

- Senator Carolyn Stewart Olsen (until October 16, 2013) then Senator Marjory LeBreton
- Senator Marie-P. Charette-Poulin (until October 16, 2013) then Senator Jim Munson
- Dave Mackenzie, M.P.
- Hon. Rob Merrifield, P.C., M.P. (until September 17, 2014) then Hon. Ron Cannan, P.C., M.P.
- Philip Toone, M.P. (until October 2, 2013) then Sadia Groguhé, M.P.
- Massimo Pacetti, M.P. (until October 2, 2013) then Frank Valeriote, M.P.
- Randy Hoback, M.P.
- Gordon Brown, M.P.

During 2013-2014, parliamentary associations adjusted to a 9.1% reduction in the size of the envelope available to the JIC, though total spending remained largely consistent with previous years. This being the final year of the Strategic and Operating Review, it is expected that the envelope available to parliamentary associations in future years will remain stable.

While the International and Interparliamentary Affairs Directorate (IIA) works on behalf of Parliamentarians from both Chambers in supporting parliamentary associations, it also provides support to the exchange programs of both Speakers, as well as ongoing protocol and parliamentary conference support for official international and interparliamentary activities for the Parliament of Canada. It is important to highlight again that the sole focus of this report is on those areas under the jurisdiction of the JIC, which is to say primarily, parliamentary associations and their activities. Also, as with the previous annual reports prepared by IIA, the intention is to provide the JIC with a high level, quantitative summary of the activities of parliamentary associations.

For further information, please contact International and Interparliamentary Affairs, at 613-943-5959.

LIST OF PARLIAMENTARY ASSOCIATIONS AND INTERPARLIAMENTARY GROUPS

As of March 31, 2014, there are 12 associations that receive funding from Parliament and fall under the administrative authority of the JIC, plus the Canadian Delegation to the Organization for Security and Cooperation in Europe (OSCE), which falls under the Canada-Europe Parliamentary Association. The last group to be officially recognised by the JIC as a parliamentary association was the Canada-Africa Parliamentary Association in 2003.

Associations (12 + OSCE)	Geographical Region
Multilateral Associations (7 + OSCE)	
Canada-Africa Parliamentary Association	Africa
 Canada-Europe Parliamentary Association Canadian Delegation to the Organization for Security and Co-operation 	Europe
in Europe Parliamentary Assembly (OSCE PA)	
 Canadian Branch of the Assemblée parlementaire de la Francophonie (APF) 	Global
 Canadian Branch of the Commonwealth Parliamentary Association (CPA) 	Global
Canadian Group of the Inter-Parliamentary Union (IPU)	Global
Canadian NATO Parliamentary Association (NATO PA)	Global
Canadian Section of ParlAmericas	Americas
Bilateral Associations (5)	
Canada-China Legislative Association	Asia-Pacific
Canada-France Interparliamentary Association	Europe
Canada-Japan Inter-Parliamentary Group	Asia-Pacific
Canada-United Kingdom Inter-Parliamentary Association	Europe
Canada-United States Inter-Parliamentary Group	Americas

(Table 1)

There are also four interparliamentary groups which have been recognised by the JIC and receive minimal administrative assistance from IIA. This assistance is generally limited to administrative and procedural support for annual general meetings, maintaining the group's constitution and the collection of related membership fees. These groups promote cooperation and understanding amongst nations and, like parliamentary associations, strengthen the relations between Canadian parliamentarians and their counterparts in other parliaments. Membership fees from individual parliamentarians support the activities of these groups.

Interp	Interparliamentary Groups (4)							
•	Canada-Germany Interparliamentary Group							
•	Canada-Ireland Interparliamentary Group							
•	Canada-Israel Interparliamentary Group							
•	Canada-Italy Interparliamentary Group							

(Table 2)

A description of the structure, activities and objectives of each association and group can be found on the IIA web site at www.parl.gc.ca/iia.

SUPPORTING PARLIAMENTARY ASSOCIATIONS

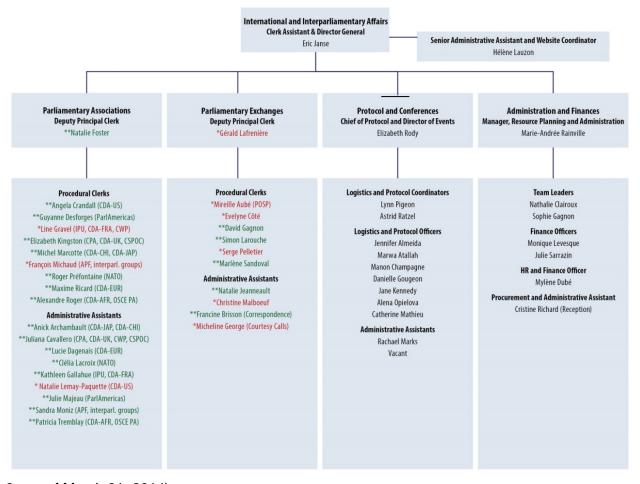
The International and Interparliamentary Affairs Directorate (IIA) is a joint Senate-House of Commons directorate offering a single parliamentary window to coordinate the Parliament of Canada's international and interparliamentary relations and activities, often referred to as parliamentary diplomacy.

IIA's mandate is to support the Speaker of the Senate, the Speaker of the House of Commons and other parliamentarians in their promotion of democratic values and Canadian interests, and to contribute to good public governance through the sharing of information and the exchange of best practices.

This is accomplished, in a continually evolving geo-political context, through our three core business lines:

- 1. **Parliamentary Exchanges** led by the Speakers, including incoming and outgoing visits and meetings with dignitaries;
- 2. **Parliamentary Associations** composed of Senators and Members of the House of Commons that foster links on a bilateral or multilateral basis with foreign counterparts;
- 3. **Protocol** and **Conferences**, activities which involve the planning and organization of official visits, programs and conferences.

The Parliamentary Associations team is responsible for the ongoing administrative and procedural support for each association. This is done, in part, with the ongoing assistance and support of the IIA Protocol and Conferences team, which also provides similar services to the Parliamentary Exchanges team. In addition, many associations also rely on the support of an analyst from the Library of Parliament to assist with the ongoing work of the association.



(Table 3 - as of March 31, 2014)

Please note: Names coloured in red (and marked with an *) are Senate employees, those in green (and marked with **) are House of Commons employees and those in black are employed jointly by both Houses.

LIST OF ASSOCIATIONS

The following is a list of the Associations, their Chairs or Co-Chairs, as well as the Association Secretaries and Administrative Assistants assigned by IIA as well as the Analysts assigned by the Library of Parliament.

Association	Chairs/Co-Chairs	Association Secretary	Association Administrative Assistant	Library of Parliament Analyst	
APF	Senator Andrée Champagne	François Michaud	Sandra Moniz	Jean-Luc Bourdages	
Canada-Africa	Senator Raynell Andreychuk & Mauril Bélanger, M.P.	Alexandre Roger	Patricia Tremblay	Aïcha Coulibaly	
Canada-China	Senator Victor Oh & Wai Young, M.P.	Michel Marcotte	Anick Archambault	N/A	
Canada-EU			Lucie Dagenais	Karin Phillips Sebastian Spano Shauna Trouniak	
Canada-France	Senator Claudette Tardif	Line Gravel	Kathleen Gallahue	Lucie Lecomte	
Canada-Japan	Senator JoAnne L. Buth & Mike Wallace, M.P.	Michel Marcotte	Anick Archambault	N/A	
Canada-UK	James Rajotte, M.P.	Elizabeth Kingston	Juliana Cavallero	N/A	
Canada-US	Senator Janis G. Johnson & Gord Brown, M.P.	Angela Crandall	Natalie Lemay-Paquette	June Dewetering James Lee	
СРА	Joe Preston, M.P.	Elizabeth Kingston	Juliana Cavallero	N/A	
IPU	Senator Salma Ataullahjan	Line Gravel	Kathleen Gallahue	Frédéric Forge Allison Goody	
NATO PA	Cheryl Gallant, M.P.	Roger Préfontaine	Clélia Lacroix	Wolfgang Koerner Melissa Radford	
OSCE PA	Dean Allison, M.P. (Director for the OSCE)	Alexandre Roger	Patricia Tremblay	Erin Shaw	
ParlAmericas	Randy Hoback, M.P.	Guyanne Desforges	Julie Majeau	Andre Barnes	

(Table 4 - as of March 31, 2014)

While there are 12 Associations, plus the Canadian Group of the OSCE, for a total of 13, there are nine Association Secretaries, several of whom support two associations or have other responsibilities at IIA. There are also nine Administrative Assistants who specifically support the work of parliamentary associations on a full time basis and several are assigned to more than one association.

The Library of Parliament provides direct support through Analysts who provide research and analysis services to a number of associations. In 2013-2014, the equivalent of approximately five full-time Analysts provided support to associations. While associations benefited from the equivalent of six full-time analysts in 2012-2013, the return to the usual level of support in 2013-2014 of approximately five full-time analysts reflects normal staffing levels following the additional Library support required for the 127th IPU Assembly held in Quebec City in 2012. In supporting associations, the Analysts draft reports, resolutions, speaking notes and press releases, among other services. With regard to the Analysts formally assigned to associations, it is worth noting that the level of support varies widely among associations. A number of associations have no Analysts formally assigned to them, though research and analytical support is made available on request for those associations, while others may have two or more Analysts assigned to them.

Finally, the four interparliamentary groups are generally supported by one Association Secretary who also supports another association.

Interparliamentary Group	Chairs	Group Secretary		
Canada-Germany	Gary Schellenberger, M.P.			
Canada-Ireland	Larry Miller, M.P.	Francois Michaud		
Canada-Israel	David Sweet, M.P.	François Michaud		
Canada-Italy	Stella Ambler, M.P.			

MEMBERSHIP PER ASSOCIATION (2013-14)

Parliamentary associations are composed solely of members of the Senate and the House of Commons who have expressed the intention of joining in the Association and have paid the annual dues. Tables 5 and 6 below provide a breakdown of the number of members per association in the past two fiscal years. In the last fiscal year, membership decreased in nearly every association and interparliamentary group, except for the NATO Parliamentary Association and ParlAmericas, leading to an overall decrease of approximately 13%.

Associations	No. of Members 2012-2013	No. of Members 2013-2014
APF	60	55
Canada-Africa	78	68
Canada-China	163	100
Canada-Europe / OSCE	140	119
Canada-France	83	71
Canada-Japan	93	79
Canada-UK	100	92
Canada-US	160	133
СРА	118	110
IPU	77	75
NATO	83	88
ParlAmericas	88	91
Grand Total (Parliamentary Associations)	1,243	1,081

(Table 5 – as of March 31 for each year)

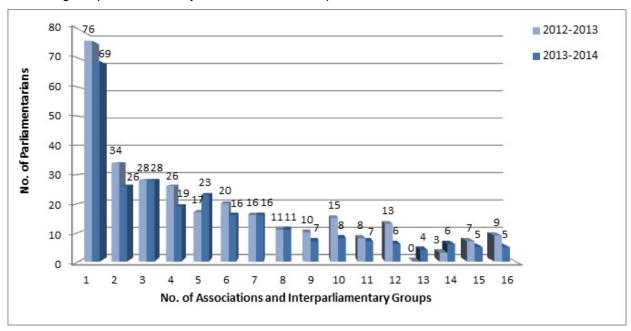
Interparliamentary Groups	No. of Members 2012-2013	No. of Members 2013-2014
Canada-Germany	59	41
Canada-Ireland	67	47
Canada-Israel	79	65
Canada-Italy	64	41
Grand Total (Interparliamentary Groups)	269	194

(Table 6 – as of March 31 for each year)

The JIC is responsible for setting the amount for membership fees for both associations and interparliamentary groups. The current amount is \$25 per parliamentary association and \$10 per interparliamentary group. These fees have remained the same since April 1st, 2004, when the cost of membership for an association rose from \$20 to \$25.

DISTRIBUTION OF MEMBERSHIPS ACROSS ASSOCIATIONS

There are currently 12 parliamentary associations (plus the Canadian Delegation to the OSCE) and four interparliamentary groups. In 2013-2014, 62% of all Parliamentarians belonged to one or more parliamentary association or interparliamentary group, somewhat lower than the 71% in 2012-2013. The graph below illustrates the distribution of parliamentarians who belong to one or more of these associations or interparliamentary groups. For example, the chart shows that the number of parliamentarians belonging to only one association or interparliamentary group went from 76 in 2012-2013 to 69 in 2013-2014. On the other end of the graph, we see that the number of parliamentarians belonging to every association and every interparliamentary group recognized by the JIC went from 9 to 5 over the same time frame. There were 120 parliamentarians who did not join a single association during the previous fiscal year, 2012-2013, compared with 157 in 2013-2014.



(Graph 1 - as of March 31 for each year)

EXECUTIVE COMMITTEES

In autumn 2006, the JIC requested that all parliamentary associations adopt a standard constitution including a specific request that "An Executive Committee shall be elected at the Annual General Meeting to be composed of at most 15 members, with 30% of its members from the Senate and 70% from the House of Commons, to positions as determined in each association's constitution." The subsequent adjustments to the constitutions of each association were based on the decisions of the members of the various associations. While the size and distribution of each Executive Committee may still vary somewhat, most associations were able to make adjustments to respect the request of the JIC.

	Size of the Executive Committee	SEN CPC	SEN LIB	SEN IND	HoC CPC	HoC NDP	HoC LIB	HoC IND
APF	11	3	1	0	3	3	1	0
Cda-Africa	15	3	2	0	6	3	1	0
Cda-China	12	3	1	0	6	1	1	0
Cda-Europe	14	2	2	0	6	3	1	0
Cda-France	12	1	2	1	4	3	1	0
Cda-Japan	10	2	1	0	4	2	1	0
Cda-UK	11	2	1	0	4	3	1	0
Cda-US	17	3	2	0	7	4	1	0
СРА	16	3	2	0	6	4	1	0
IPU	14	2	2	0	6	3	1	0
NATO PA	14	2	2	0	6	3	1	0
ParlAmericas	12	2	2	0	4	3	1	0

(Table 7 – as of June 30, 2014)

There are a total of 156 executive committee positions available between the 12 Associations.

In addition, amongst the four interparliamentary groups, there are 42 executive committee positions which are distributed as follows:

	Size of the Executive Committee
Canada-Germany	7
Canada-Ireland	14
Canada-Israel	12
Canada-Italy	9

(Table 8 – as of June 30, 2014)

ASSOCIATION ACTIVITIES

Association members meet on a regular basis and it is at annual general meetings where they elect executive committees to coordinate and direct activities with their bilateral counterparts or with the international secretariats of the multilateral organizations to which they belong. Through the various associations, Parliamentarians take part in a wide variety of parliamentary conferences, bilateral visits, and meetings both here in Canada and abroad. A list of the activities of parliamentary associations is published on the Parliamentary web site for public consultation. Following a trip outside the country, a report will be presented in both Chambers with a summary of the activity as well as the related financial breakdown, which is included at the end of the report.

Number of Activities per association by location and activity type

Associations		In Ottawa							In Canada (outside Ottawa)				Outside Canada		Grand Total	
	Ann Gener			cial ents	Exec	utive	Mee	ting	Mee	ting	Special	Events	Mee	eting		Ciana rotar
	12-13	13-14	12-13	13-14	12-13	13-14	12-13	13-14	12-13	13-14	12-13	13-14	12-13	13-14	12-13	13-14
APF	1	1	0	0	5	2	0	1	2	2	0	0	5	6	13	12
Cda-Africa	1	1	1	2	4	4	8	5	0	0	0	0	2	2	16	14
Cda-China	1	1	1	0	1	2	3	4	1	0	0	0	3	4	10	11
Cda-Europe	1	1	0	1	3	2	3	4	1	0	0	0	7	6	15	14
Cda-France	1	1	0	2	4	4	3	2	1	1	0	0	2	1	11	11
Cda-Japan	1	1	0	0	2	2	0	1	0	0	0	0	3	3	6	7
Cda-UK	1	1	2	1	2	4	0	0	1	0	0	0	1	1	7	7
Cda-US	1	1	1	3	3	5	5	2	2	1	0	0	16	13	28	25
СРА	1	1	3	1	3	3	0	3	1	2	0	0	6	5	14	15
IPU	1	0	0	0	5	3	0	0	1	0	0	0	7	4	14	7
NATO PA	0	1	0	0	2	4	0	1	0	0	0	0	5	7	7	13
OSCE PA	0	0	0	0	0	0	0	0	0	0	0	0	4	3	4	3
ParlAmericas	1	1	1	1	4	4	3	2	0	0	0	0	6	5	15	13
Total	11	11	9	11	38	39	25	25	10	6	0	0	67	60	160	152

(Table 9)

Please note: In this table the expression "Special Events" includes official ceremonies, celebration of official days, receptions and other similar activities. Also, the term "meetings" is used in a broad sense to include various meetings, conferences, seminars, election monitoring and other similar activities where association members participate on behalf of the association.

Interparliamentary Groups		Annual General Meetings			
	12-13	13-14			
Germany	1	1			
Ireland	0	1			
Israel	1	1			
Italy	1	1			
Total	3	4			

(Table 10)

Please note: Annual general meetings are the only activities of interparliamentary groups supported by IIA staff. Particular groups may have participated in other activities during this period.

NUMBER OF OUTGOING VISITS BY PARTICIPANT TYPE

The following table includes, for each parliamentary association, the number of outgoing visits (those visits outside of Ottawa not hosted by the Parliament of Canada) and a breakdown of the total number of Senators, M.P.s, and staff who participated in those visits. The grand total indicates that 341 trips took place as part of 65 different activities in fiscal year 2013-2014, compared with 371 trips that took place as part of 73 activities in 2012-2013. While the average size of delegations remained stable as compared to last fiscal year, fewer activities were attended, likely as a result of the smaller budgetary envelope available to associations in 2013-2014.

			Number of Participants by Type								
Associations		Number of Outgoing Visits		Senators		M.P.		Staff		Grand Total	
	12-13	13-14	12-13	13-14	12-13	13-14	12-13	13-14	12-13	13-14	
APF	7	8	7	8	8	9	9	8	24	25	
Cda-Africa	2	2	5	3	10	8	4	3	19	14	
Cda-China	3	4	6	8	10	9	1	4	17	21	
Cda-Europe	8	6	6	7	21	23	10	10	37	40	
Cda-France	2	1	5	4	3	5	2	2	10	11	
Cda-Japan	3	3	4	2	9	5	3	1	16	8	
Cda-UK	1	1	2	1	3	5	1	1	6	7	
Cda-US	18	14	32	25	34	39	22	21	88	85	
CPA	7	7	7	7	16	14	4	5	27	26	
IPU	7	4	10	6	9	8	5	5	24	19	
NATO PA	5	7	14	12	19	20	6	5	39	37	
OSCE PA	4	3	7	5	21	13	7	6	35	24	
ParlAmericas	6	5	8	5	13	12	8	7	29	24	
Grand Total	73	65	113	93	176	170	82	78	371	341	
% of participation (excluding staff)			39%	35%	61%	65%					
% of participat	ion (inclu	uding staff)	30%	27%	47%	50%	22%	23%	100%	100%	

(Table 11)

Please note that staff includes both Association Secretaries and Library of Parliament Analysts.

PARLIAMENTARY ASSOCIATION EXPENDITURES FOR THE LAST FIVE FISCAL YEARS

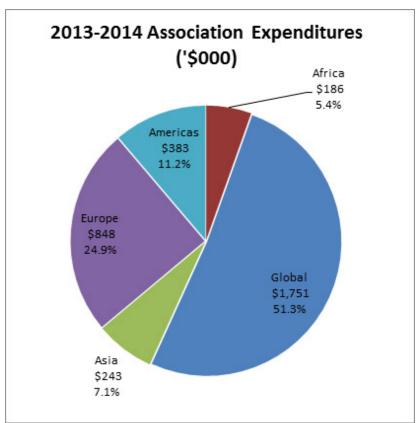
The budget for parliamentary associations was reduced by 9.1%, from \$3.92 million to \$3.56 million as a result of the Strategic and Operational Review. This envelope is managed by the Joint Interparliamentary Council (JIC) with some of the funds reserved for international contributions while the remainder, and majority of the funds, are for association activities. All associations are funded by both the House of Commons (70%) and the Senate (30%) and the figures provided in this report reflect the total amounts.

The base funding allocated for the activities of parliamentary associations for 2013-2014 was \$2,272,516, with an additional \$1,288,886 specifically reserved for international contributions, which are essentially membership fees for Canada to belong to the various international parliamentary associations. Therefore, the total allocated budget for parliamentary associations for the 2013-2014 fiscal year was \$3,561,402. Of these funds, \$3,409,783 was spent, virtually the same amount as the previous fiscal year, with only a very slight increase in spending of 0.1% (\$3,370) when compared to 2012-2013. The breakdown of expenses is as follows:

- 62% (\$2.12M) was spent on activities of parliamentary associations in Canada and abroad (*e.g.*, transportation, accommodation, hospitality), a decrease of just under \$126K compared to 2012-2013.
- 38% (\$1.29M) was spent on international contributions, an increase of approximately \$98K compared to the previous fiscal year, explained largely by the fluctuation in international exchange rates, as many of these contributions are paid in foreign currencies.

Geographically, expenditures break down as follows:

- 1. 51.5% (\$1.75M) for Global;
- 2. 25% (\$848K) Europe;
- 3. 11% (\$383K) Americas;
- 4. 7% (\$243K) Asia;
- 5. 5.5% (\$186K) Africa.



(Graph 2)

The table below outlines parliamentary association activities and expenditures over the last five years by geographic region.

	Expenditures								
Туре	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014				
	\$	\$	\$	\$	\$				
Global	2,016,958	1,715,223	2,077,548	1,688,941	1,750,812				
Europe	724,780	613,428	632,730	785,919	847,585				
Americas	526,441	310,000	414,238	381,364	382,615				
Asia	414,495	382,096	207,163	302,283	243,073				
Africa	196,409	198,240	211,734	247,906	185,698				
Total	3,879,083*	3,218,987	3,543,414*	3,406,413	3,409,783				

(Table 12)

- Fiscal year 2009-2010: September 2009, \$157K for the ParlAmericas (formerly FIPA) Sixth Plenary Conference hosted in Ottawa.
- Fiscal year 2011-2012: \$325K for expenses related to the 127th Assembly of the Inter-Parliamentary Union in Quebec City.

^{*} Please note that for ease of comparing association activity figures from different years we have excluded the amounts provided from the JIC funding envelope for parliamentary conferences, as these do not occur every year and, while always approved by the JIC and both boards, they are not always funded through the funds allocated to the JIC. The following conference expenses were paid for through the JIC:

DETAILED ASSOCIATION EXPENDITURE REPORT (2013-2014)

The following table provides a detailed account of each association's budget and actual expenditures according to eight standard categories.

							International		
Association	Transportation	Accomodation	Per Diems	Miscellaneous	Hospitality	Official Gifts	Contributions	Revenues	Grand Total
Global									
APF	87,899	28,735	10,112	2,913	6,731	615	121,949	-1,375	257,578
CPA	67,869	29,362	10,593	5,971	25,906	3,810	162,613	-2,750	303,373
IPU	82,090	44,070	23,559	50	2,402	998	435,595	-1,875	586,889
NATO PA	225,903	37,328	16,976	1,749	1,613	54	321,523	-2,175	602,971
Global Total	463,762	139,495	61,239	10,683	36,653	5,477	1,041,679	-8,175	1,750,812
Africa									
Cda-Africa	146,384	21,312	6,276	1,803	9,737	1,886		-1,700	185,698
Africa Total	146,384	21,312	6,276	1,803	9,737	1,886		-1,700	185,698
Asia									
Cda-China	115,262	37,826	12,174	4,228	7,278	2,322		-2,500	176,590
Cda-Japan	50,093	9,999	3,756	2,028	1,117	1,465		-1,975	66,483
Asia Total	165,355	47,825	15,930	6,256	8,395	3,787		-4,475	243,073
Europe					•				
Cda-Europe	196,061	66,498	21,858	2,379	21,772	2,991		-2,975	308,584
Cda-France	42,603	19,894	6,965	162	18,805	1,294		-1,775	87,947
Cda-UK	11,771	11,250	3,518	392	4,023	1,906		-2,300	30,560
OSCE PA	146,712	32,758	9,467	278	770		230,509		420,494
Europe Total	397,146	130,400	41,808	3,211	45,370	6,191	230,509	-7,050	847,585
Americas									
Cda-US	101,905	61,410	21,734	49,552	11,586			-3,325	242,862
JIC					353				353
ParlAmericas	100,518	11,494	6,676	2,607	2,810	972	16,598	-2,275	139,400
Americas Total	202,423	72,904	28,410	52,159	14,749	972	16,598	-5,600	382,615
Grand Total	1,375,070	411,936	153,662	74,111	114,904	18,314	1,288,785	-27,000	3,409,783

(Table 13)

Compared to 2012-2013, overall expenditures have remained stable, with only a very slight increase in spending in 2013-2014. The proportion of funds spent on association activities decreased slightly in this period, which resulted in fewer activities attended than in previous fiscal years. However, the average size of delegations remained stable. Over the same time period, the proportion spent on international contributions increased slightly. These contributions, which are paid in foreign currencies, did not change significantly this fiscal year. The increase can be explained by the fluctuation in exchange rates, with the Canadian dollar experiencing a 10% decline over the reporting period, increasing pressure on available funds for association activities. However, as in previous years, the JIC global envelope reported a surplus. In 2013-2014 the surplus represented \$154,000.